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The complete RHIS curriculum is available here: <https://www.measureevaluation.org/our-work/routine-health-information-systems/rhis-curriculum>

**7.1.4**

**Common Tools Used to Enable Subfunctions of Governance in Health**

**Generating Information/Assessments**

Commissioned reports by independent researchers

Inter-ministerial fact-finding commissions or task forces; parliamentary investigations

Periodic audits, public expenditure, and performance reviews

Health-technology assessments

Internationally recognized tools for conducting a situation analysis, such as the Health Metrics Network’s Health Information Systems Situation Assessment Tool and the USAID-funded MEASURE Evaluation’s Performance of Routine Information System Management (PRISM) tools

Health impact assessment, environmental impact assessment, geographic information systems, or health needs assessment

Patient reported outcome measures (PROMs)

**Formulating Policy/Strategic Directions**

National health plan

National targets, goals, and performance measures

Multiyear strategic plan

Policies, operational guidelines, training manuals, protocols

Medium-term expenditure frameworks and national health accounts

Target-and priority-setting techniques

**Regulation**

Rules, procedures, decrees

Codes of conduct

Performance standards; accreditation licensing/certification

Statutory bodies (such as national regulatory agency)

“Hard laws” (binding legislation)

“Soft laws” (nonbinding recommendations)

**Accountability**

Performance-based contracts

Fair competitive elections; systems of judicial redress; procedures to combat corruption

Pay-for-performance techniques

**Transparency**

Watchdog committees (facility boards, health authority, ombudsman, parliamentary committees)

Releasing performance information to providers and the public

Inspectorates; fact-finding commissions

Publicly available budgetary and financial information

Citizen report cards

Conflict-of-interest boards

**Partnerships**

Interministerial and interdepartmental committees

Public-private taskforce

Integrated budgets and accounting, co-funding arrangements, or earmarked grants

Cross-cutting information education systems

Common workforce training, qualifications, support, and advice

Ad-hoc, initiative-specific committees

**Participation and Consensus**

Open meetings, public workshops, national forums, citizen advisory committees, citizen juries

Satisfaction surveys

Sector-wide approaches

Consensus conferences

National health forums

Formal consultations in drafting legislation

**Common Tools Used to Enable Types of Relationships**

Control

Contracts

Laws and declarations

Market-based instruments (taxes, charges, fees)

Regular internal/external audits (financial, clinical, quality)

Capacity to reward or sanction performance of individuals and organizations

Coordination

Common workforce training, qualifications, support, and advice

Professional advisory committees (national, regional, local, and institutional)

Joint strategic planning

Financial measures (cost sharing, resource pooling, or integrated budgets)

Collaboration

National partnership platforms

Inter-ministerial and interdepartmental committees

Co-funding agreements and earmarked grants

Ad hoc committees on specific initiatives

Partnerships with civil society or nongovernmental organizations

Communication

Opportunities for public consultation or feedback

User-friendly complaint system

Satisfaction surveys

Publicly available budgetary and financial information

Consensus conferences

**Organizational Adequacy/System Design**

Implementation or annual operational plan

Monitoring and evaluation plan

Training/personnel manuals

Mission/vision statement; organizational chart

On-the-spot training measures

Peer-to-peer learning programs

Source: Barbazza, E. & Tello, J. (2014). A review of health governance: Definitions, dimensions, and tools to govern. *Health Policy*, 116 (1): 1–11.

